

Office of Human Resources

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☐ Yes

☐ Yes

 \square No

 \square No

Flexible Work Arrangement Suitability Assessment for Staff Positions		Date Completed			
		Supervisor Name			
		Employee Name			
		Department/Unit			
		Position Title			
Soo	tion 1: Business Need	Position Number			
1	Would a flexible work arrangement enhance, maintain, or diminish operational efficiencies?		□ Enhance	☐ Maintain	☐ Diminish
2	Does the addition of flexible work arrangement(s) enhance the productivity of the department and the employees?		☐ Yes		□ No
Noi	tes:				
Sec	tion 2: Position Suitability				
1	Does the position require ongoing access to equipment, materials, and files or specialized space/equipment/technology that can only be accessed on site?			☐ Yes	
2	Does the position require in-person service delivery to students, supervisors, other employees, or the public?			□ Yes	

Does the position require co-located collaborative efforts within the department or

Does the position have job duties that require an in-person presence on site? If yes,

Notes:

Notes:

other units/departments?

please document these duties in the Notes below.

Section 3a: Current/Incumbent Employee Suitability (for current Dartmouth employees)						
1	Does the employee possess appropriate time management and organizational skills?	□ Yes		□ No		
2	Does the employee have the necessary computer skills to complete their required job functions outside of the office (e.g. fluency in Zoom, MS Teams, SharePoint, OneDrive, and other relevant software)?	☐ Yes		□ No		
3	Does the employee understand their role and expectations, and require little supervision to complete their tasks?	□ Yes		□ No		
4	Can the employee's performance in a flexible work setting be measured and evaluated?	☐ Yes		□ No		
5	Is the employee disciplined and able to initiate tasks on their own (considered to be a self-starter)?	☐ Yes		□ No		
6	Does the employee consistently meet deadlines?	☐ Yes		□ No		
7	Is the employee able to meet work performance and/or productivity levels whether onsite or working elsewhere?	□ N/A	□ Yes	□ No		
8	If any work is completed off-site, does the employee have access to stable high- speed internet to be able to complete their tasks, and communicate with their supervisor and team?	□ N/A	☐ Yes	□ No		

Section 3b: New Employee/Supervisor Suitability (vacant positions/employees new to Dartmouth) Have you discussed with this candidate's references whether they had concerns with the employee's ability to work in the proposed flexible work arrangement 1 ☐ Yes \square No successfully, and feel confident that the flexible work arrangement is one in which this new employee is likely to be successful? Are there frequent, structured supervisory check-ins scheduled between the 2 supervisor and employee to allow for the supervisor to provide support and assess ☐ Yes \square No the new employee's time management and organizational skills? Is there a plan in place to support and train this new employee on the necessary 3 ☐ Yes \square No computer skills to complete their required job functions outside of the office? Are there clear and documented work expectations, goals, and deadlines for the 4 ☐ Yes \square No work to be performed in this position? Can the employee's performance in a flexible work setting be measured and 5 ☐ Yes \square No evaluated? Notes: **Section 4: Supervisory Suitability** 1 How frequently do you plan to monitor the employee's work performance? Weekly Monthly Other Have you set expectations regarding communicating virtually or in 2 ☐ Yes \square No an alternate manner with the employee if appropriate? Have you developed and communicated clear objectives and goals 3 \square No ☐ Yes for this position? Can you accurately measure the employee's performance, outcomes, and time 4 ☐ Yes □ No worked in the proposed flexible work setting? Have you determined the strategies you will use to incorporate the FWA employee 5 ☐ Yes □ No into daily workflows and meetings? (answer only if you completed 3b) Do you commit to the additional time necessary within the first 90 days to support and provide clear feedback regarding your new 6 ☐ Yes □ No employee's transition and learning so that they are able to become a self-starter within your team in their flexible work arrangement? Notes: **Section 5: Team Effectiveness** Do team members frequently work on detailed and complex projects that require ☐ Yes \square No co-located collaboration and partnership? 2 Does an employee's work location impact team work processes and efficiency? ☐ Yes □ No 3 Can the team sustain engagement in a flexible or hybrid work environment? ☐ Yes \square No Does the team possess resiliency to maintain a strong team morale in the face of 4 ☐ Yes \square No challenges? Would the team support and embrace a work environment with a combination of ☐ Yes \square No on site and flexible work arrangements?

Notes:

Summary

Based on the collective responses to the assessment questions, do you recommend this position be considered for a flexible work arrangement? If no, please indicate the primary business reason/suitability factor below.] Yes	□ No	
☐ Business Need	☐ Position	☐ Employee	☐ Supervis	ory	☐ Team		
Notes:	Suitability	Suitability	Suitabili	ty	Effectiveness		
Is there a maximum % of time or number of days feasible for flexible work? If yes, please specify.						\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
Does the department have the appropriate budget, equipment, and resources to support a flexible work arrangement?					☐ Yes	□ No	
Flexible Work Location. Many states and localities have employment laws that differ and may result in additional expense or risk exposure for departments and Dartmouth. Supervisor has referenced the Payroll State Tax Withholding website or contacted Dartmouth.Payroll@Dartmouth.EDU to inquire about a specific location if appropriate. Supervisor also confirms that they have directed the FWA employee to the same resources if appropriate.							
Signatures							
Supervisor				\overline{D}	ate		
Department Head			<u></u>	\overline{D}	ate		

Assessment Tool last updated 11/5/2021